



## **CENTURY GLOBAL COMMODITIES CORPORATION**

Management's Discussion and Analysis  
of Financial Conditions and Results of Operations  
for the Three and Nine Months Ended  
December 31, 2021

This Management's Discussion and Analysis ("MD&A") of Century Global Commodities Corporation (TSX: CNT) (the "Company" or "Century"), formerly Century Iron Mines Corporation, was prepared as of February 11, 2022. The MD&A provides a review of the financial conditions and results of operations of the Company to assist readers in understanding and evaluating the significant changes in the Company as at and for the nine months ended December 31, 2021. This MD&A should be read in conjunction with the condensed consolidated interim financial statements and notes thereto of the Company as at and for the nine months ended December 31, 2021.

Additional information about the Company is available under the Company's profile on SEDAR at [www.sedar.com](http://www.sedar.com), including the Company's most recent Annual Information Form. Additional information can also be found on the Company's website at [www.centuryglobal.ca](http://www.centuryglobal.ca).

Management is responsible for the preparation of the condensed consolidated interim financial statements and MD&A. The Company's condensed consolidated interim financial statements for the nine months ended December 31, 2021 have been prepared in accordance with International Financial Reporting Standards ("IFRS"). Notes 2 to 5 of the Company's condensed consolidated interim financial statements as at and for the nine months ended December 31, 2021 discuss the IFRS accounting principles applied in preparing the condensed consolidated interim financial statements.

The Company's reporting currency is Canadian dollars. Unless stated otherwise, all dollar figures in this MD&A are expressed in Canadian dollars.

This MD&A contains forward-looking statements and should be read in conjunction with the discussions in the "Risks and Uncertainties" and "Cautionary Statement Regarding Forward-Looking Statements" sections at the end of this MD&A. This MD&A also contains technical information, which should be read in conjunction with the "Cautionary Statement Regarding Technical Information" section at the end of this MD&A.

## COMPANY INFORMATION

In this Management's Discussion and Analysis, the terms "Company" or "Century" refer to Century Global Commodities Corporation, formerly Century Iron Mines Corporation, together with all its subsidiaries unless clearly stated otherwise.

The Company completed the change of the Company's name from "Century Iron Mines Corporation" to "Century Global Commodities Corporation" ("Name Change") on November 16, 2015 and the continuation of the Company's jurisdiction of incorporation from British Columbia to the Cayman Islands took effect on February 1, 2016.

Century owns certain mineral properties through the following direct and indirect wholly-owned subsidiaries:

- Century Iron Ore Holdings Inc. ("Century Holdings") fully owns Labec Century Iron Ore Inc. ("Labec Century") and WISCO Century Sunny Lake Iron Mines Limited, which has subsequently changed its name to Century Sunny Lake Iron Mines Limited on May 27, 2021 ("Century Sunny Lake") after the acquisition of the remaining 40% joint venture interests in Labec Century and Century Sunny Lake from WISCO Canada ADI Resources Development & Investment Limited ("WISCO ADI") on November 19, 2020. Century Holdings also owns Century Duncan Mining Inc. ("Century Duncan"). Through these three wholly-owned subsidiaries, Century Holdings holds interest in the Group's major mineral properties;
- Labec Century, the immediate holding company of Joyce Direct Iron Inc. ("JDI"), owns a 91.6% interest in the Joyce Lake property through JDI;
- Century Sunny Lake owns 100% interests in the Black Bird property, the Full Moon property and the Hayot Lake property;
- Century Duncan owns a 68% registered interest in the Duncan Lake property.

Century also operates a food business in Hong Kong and Macau through subsidiaries whose businesses are dedicated to these operations.

## **BUSINESS UPDATE**

### **Business Overview**

Calendar 2021 was a banner year for iron ore prices (Fe 62% CFR China) which averaged approximately US\$160/t. After opening 2021 above \$150/t, the price remained in excess of US\$200/t for most of three months in the spring 2021, then yielded to a short-lived correction in the fall of 2021 to below US\$100/t but followed with a strong recovery through early 2022 with spot prices currently in excess of US\$140/t.

With COVID-19 pandemic impacts seemingly subsiding and major global economies adopting favourable post pandemic fiscal policies there are significant tailwinds for a long overdue commodity price recovery cycle, the start of which is already apparent for iron ore. Improving economic conditions for our iron ore projects in the Labrador Trough are demonstrated by other operators returning mines to production over the last few years.

In May 2021, Joyce Direct Iron Inc. (or "JDI", the special purpose vehicle holding Joyce Lake) completed a successful pre-IPO private placement and raised A\$2.0 million before being spun out as a separately listed company, which is expected by mid-2022.

Also in May 2021, the Company submitted an Environmental Impact Statement ("EIS") to both the province of Newfoundland and Labrador and the Canadian federal government to re-register the Joyce Lake Project permitting process provincially and to continue the permitting process federally. A provincial ministerial letter was received in November 2021 mandating that a new EIS is required by the province and guidelines for the EIS will be issued by early March 2022.

For the nine months ended December 31, 2021, our Hong Kong food distribution business continued to face impacts from the COVID-19 pandemic together with keen competition and increased supplier costs linked to stronger Australian and Euro currencies. Despite these challenging market conditions, for the third fiscal quarter the food segment achieved quarter-on-quarter sales growth of 4.3%, increasing to \$2.24 million. For the nine-month period ended December 31, 2021, the food segment generated \$6.31 million in sales with a 25% margin and gross profit of \$1.58 million, generating a small net loss of \$0.11 million compared to \$6.41 million in sales, gross profit of \$1.50 million and net profit of \$0.32 million, for the same period last year.

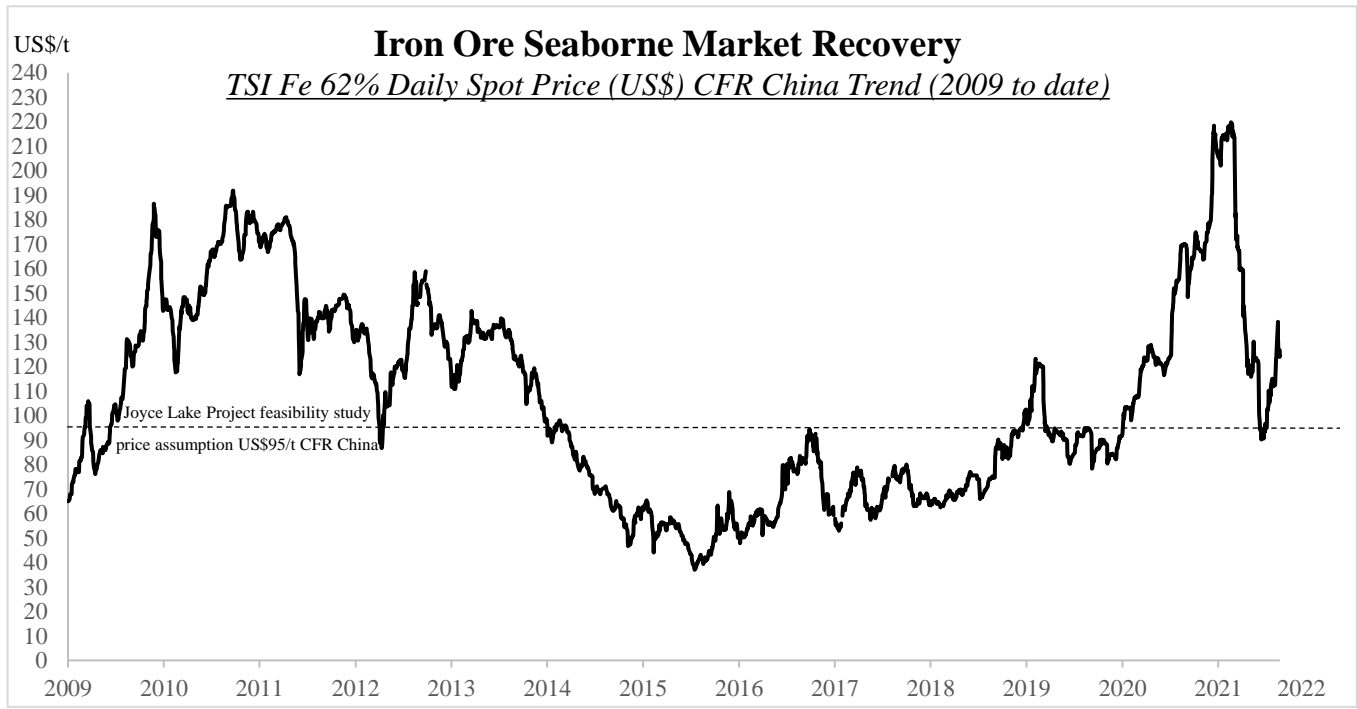
For the nine-month period ended December 31, 2021, the Company as a whole, reported a net loss of \$2.57 million and a total comprehensive loss of \$2.73 million, compared to a net profit of \$0.47 million and a total comprehensive income of \$1.94 million, for the same period last year. The net loss in the first nine months of this fiscal year is essentially attributed to costs associated with advancing development of the Joyce Lake project including preparations to raise new capital by spinning-out JDI. The variance of net loss and comprehensive income from the same nine months period last fiscal year to this fiscal year was primarily due to a corporate transactional gain of \$1.55 million from the spin-out of Century Metals and its subsequent reverse-take-over of Reyna Silver during the last fiscal year.

As of December 31, 2021, the Company had strong cash and working capital positions of \$10.0 million and \$12.4 million respectively, adequate to cover near-term ongoing administrative and iron ore project development expenses. JDI's listing expenditures and advancement of the Joyce Lake Project are in-part being funded by the A\$2.1 million raised from the JDI 2021 pre-IPO private placement.

## **Mining**

The iron ore price correction from August through November 2021 which drove the spot price below US\$100/t, was an expected reaction to the overheated spring 2021 market which generated three months of record breaking monthly prices above US\$200/t and included a spot price peak of US\$233/t in May. For calendar year 2021 the average US\$160/t price is a banner year and demonstrates the strength of market fundamentals. Following the fall 2021 price correction the market has rebounded through December and as of late January 2022 the price is in excess of US\$140/t. The 2015 Joyce Lake Project feasibility study used a base case of US\$95/t.

The iron ore spot price chart plotted from inception of the spot market in 2009 is illustrated below.



During a period of lower iron ore prices, in November 2020 through an open market process, the Company consolidated the Joyce Lake Project and its other Labrador Trough iron ore projects to attain 100% ownership (before the JDI private placement), by acquisition of our joint venture partner's interests.

Subsequently, in December 2020, Century also completed an internal reorganization, including placing the Joyce Lake Project in a corporate structure suitable for spin-out and future project development financing. The spin-out is structured in a similar way to the accretive and successful way Century Metals Inc. was previously spun-out.

### Joyce Lake Project Development

At US\$95/t base case selling price the Joyce Lake Project 2015 feasibility study generated an after tax NPV8% of \$61 million and Internal Rate of Return ("IRR") of 13.7% and in late calendar 2021 the Company engaged BBA Inc. to update the NI 43-101 compliant feasibility study. Work on the updated feasibility study is underway and will include: updated iron ore prices, mineral resources and reserves

as well as capital and operating costs. Opportunities to optimize the design of the project will also be included. Completion of the updated feasibility study is expected by the middle of calendar 2022.

The Joyce Lake Project's simple quarrying style mining allows the Project to reach full production approximately 18 months after a construction decision, followed by seven years of production, opening the possibility that all production will be within the span of the current price up-cycle while avoiding the inevitable down-cycle.

Over recent years, access to iron ore transportation infrastructure from the Joyce Lake Project through ports at Sept-Îles, Quebec has improved, related mostly to the new multi-user wharf now available at Pointe Noire. The Company has been working to improve project returns by identifying optimization opportunities as well as potential capital and operating cost reductions, prior to committing to these opportunities.

#### *Submission of Environmental Impact Statement*

On May 27, 2021, the Company announced submission of the Joyce Lake Project EIS to the Impact Assessment Agency of the Government of Canada and additionally as part of the provincial re-registration process to the Environmental Assessment Division of the Department of Environment and Climate Change of the Government of Newfoundland and Labrador.

The EIS was produced to meet requirements of the March 5, 2013 federal EIS Joyce Lake Project guidelines and the provincial 2013 previous guidelines. The EIS states the fundamental elements of the Project design and analyzes its environmental, economic and social impacts with the corresponding mitigation, controls and benefits that will be present over the operation of the Project from construction to closure. The Newfoundland and Labrador re-registration documents can be accessed over the internet at: <https://www.gov.nl.ca/ecc/projects/project-2143/>.

The EIS is intended to fulfil requirements for an environmental assessment pursuant to the Canadian Environmental Assessment Act, 2012 and also as a re-registration document for the Newfoundland and Labrador Environmental Protection Act. The Project was originally registered with the province of Newfoundland and Labrador on October 15, 2012 but this has since lapsed. It was determined on January 4, 2013 that a federal environmental assessment was required. The EIS has been prepared in accordance with the requirements of the federal and provincial governments.

Submission of the EIS to the Canadian federal government and as a registration document to the government of Newfoundland and Labrador is a significant milestone in the development of the Project, placing the Company in a position to advance the Project quickly, after release approval from the environmental assessment processes, potentially during the window of opportunity provided by the current iron ore price up-cycle.

On November 3, 2021, the Company was issued a letter by the Minister of Environment and Climate Change of Newfoundland and Labrador (the "Letter") advising that, after a review of the re-registration document by an interdepartmental environmental assessment screening committee and an opportunity to comment provided to the public as required by Part X of the Newfoundland and Labrador Environmental Protection Act, SNL 2002, cE-14.2, the Minister concluded that a provincial Environmental Impact Statement ("Provincial EIS") is required. Additional project information requirements will have to be addressed including further details to the information provided in the re-registration document. An Environmental Assessment Committee of the Ministry will be appointed to provide the Company with technical and scientific advice regarding the preparation of the Provincial EIS. As per the legislative requirements, the Company will be issued guidelines within 120 days of the Letter for the completion of the Provincial EIS. Additional monitoring/testing/modelling work is expected in connection with the submission of the Provincial EIS as part of a normal environmental assessment process. The Provincial EIS will be evaluated by the Newfoundland ministry of Environment and Climate Change independent of the federal EIS process.

### *JDI Spin-out Listing*

Century is spinning out the Joyce Lake Project as a new public company, JDI, with Century retaining majority ownership. Financing of the Joyce Lake Project is expected to be through JDI on a stand-alone basis firstly for studies and pre-development, followed by funding for major project development.

On May 14, 2021, the Company announced that its subsidiary and special purpose vehicle, JDI, had raised A\$2.0 million through completion of a private placement. JDI is 100% owner of the Joyce Lake Project and under the private placement, JDI issued an aggregate of 20,000,010 common shares at a price of A\$0.10 per share, to a group of private investors, for gross proceeds of A\$2.0 million, reflecting a pre-money valuation of A\$20 million. Subsequently, a further A\$0.1 million subscription for an aggregate of 1,000,000 common shares at the same price was also closed to take care of a small additional demand.



On May 21, 2021, one of the above-mentioned private placement milestones ("Project Milestones") was satisfied through the publication of the Joyce Lake Project EIS and 30,000,000 performance preferred shares were converted into common shares on a "one-for-one" basis.

JDI now has outstanding an aggregate 251,000,010 common shares and 10,000,000 performance preferred shares. The Private Placement shares represent 8.4% of the outstanding common shares of JDI. Century has retained ownership of 230,000,000 common shares and the 10,000,000 performance preferred shares of JDI. Each performance preferred share is convertible into one common share upon completion of certain Project Milestones.

After the private placement and the conversion of performance preferred shares, the Company retained a 91.6% controlling ownership in JDI.

The Company is listing JDI as a stand-alone public company to enable fund raising for the Joyce Lake Project technical studies, permitting and other pre-production requirements, followed by major project development funding related to a production decision. JDI intends to file an application to list its common shares in Canada on the NEO Exchange by mid-2022. To support the listing schedule and to allow filing as early as possible, JDI is currently preparing a prospectus, audited financial statements and a Joyce Lake Project NI43-101 technical report. The listing will be subject to the Exchange's acceptance of JDI's listing application.

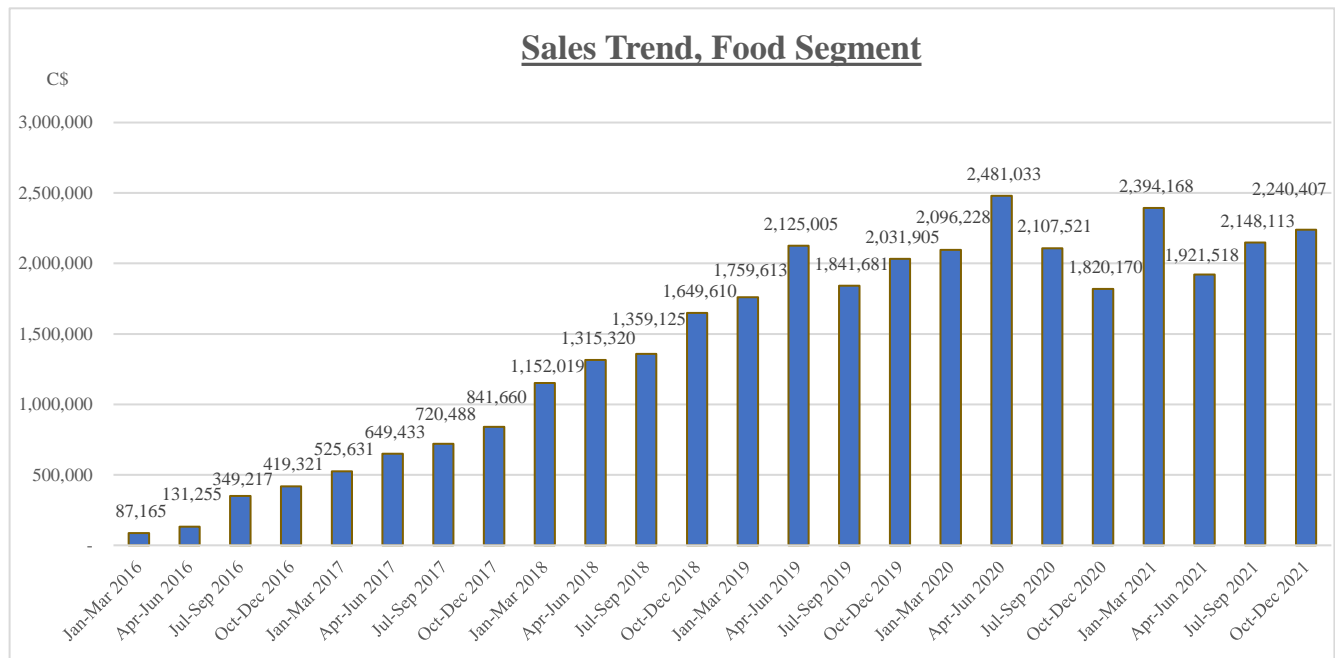
## **Food**

For the nine-month period ended December 31, 2021, our Hong Kong food distribution business continued to face impacts from the COVID-19 pandemic and keen competition together with increased supplier costs linked to stronger Australian and Euro currencies.

For the nine-month period ended December 31, 2021, the food segment delivered sales revenue of \$6.31 million, compared to a record \$6.41 million for the same period last year, representing a 1.6% revenue reduction. The gross margin for the nine months ended December 31, 2021 was 25.1% compared to 23.4% for the same period last year. Under very challenging market conditions the food segment delivered a small net loss of \$0.11 million for the nine-month period ended December 31, 2021 compared to a net profit of \$0.32 million for the same period last year.

The food segment continues to adjust its sales strategy to cope with the competitive market and supply side dynamics and is also continuing its efforts to penetrate the gourmet shop, meat shop and wet market sectors, which are among the fastest growing in its Hong Kong market. The food segment is also negotiating with suppliers to secure lower prices and is considering introducing a broader range of products to better suit market demands.

The chart below illustrates the rapid sales growth in our food segment since the start of calendar year 2016.



## **Summary**

In November 2020, after acquisition of 100% of the Joyce Lake Project and our other Labrador Trough iron ore projects, the Company has been expeditiously advancing these projects. At the apparent dawn of a new iron ore price up-cycle the Company is placing highest priority on moving the Joyce Lake Project towards a production decision, by a spin-out under a new JDI public listing to facilitate raising pre-development funding followed by major project funding. The 2021 JDI pre-initial public offering private placement raise of A\$2.1 million is very encouraging.

Following a protracted bottom of the iron ore price cycle and after several years of hard work to diversify our business, Century management has created demonstrable value in our food segment with an opportunity for sustainable annual sales growth. The food segment offers a counter-cyclical complement

to our iron ore business as well as the possibility of a future non-core spin-out to crystalize shareholder value.

## **MINERAL EXPLORATION AND DEVELOPMENT OVERVIEW**

The Company has multiple advanced iron ore projects and deposits in north-eastern Quebec and western Labrador, an area known as the “Labrador Trough”, and also in the James Bay Area in western Quebec.

The Company has established NI 43-101 compliant resources at its five properties totaling 8.4 billion tonnes of measured and indicated resources and 11 billion tonnes of inferred resources. Included in these resources is 17.72 million tonnes of proven and probable reserves of high grade Direct Shipping Ore (“DSO”) containing 59.71% Fe, located at its Joyce Lake DSO Project.

Century has successfully established its position as the holder of one of the largest iron ore resources in the world.

Other than the iron ore projects, the Company’s mining team has also been reviewing opportunities in the precious and base metal sectors.

## Iron Ore Projects

The following table summarizes the Company's portfolio of iron ore projects ranked by deposit type, location and stage of development together with dates and type of study most recently filed on SEDAR:

	<b>Joyce Lake</b>	<b>Black Bird</b>	<b>Hayot Lake</b>	<b>Full Moon</b>	<b>Duncan Lake</b>	<b>Total</b>
Deposit Type	DSO	DSO	Taconite	Taconite	Magnetite	
Location	Labrador Trough	Labrador Trough	Labrador Trough	Labrador Trough	James Bay	
Ownership %	91.6% <sup>(3)</sup>	100%	100%	100%	68%	
Joint Venture Partner	N/A	N/A	N/A	N/A	Augyva	
Stage of Development	Feasibility Study	Resource Estimate	Resource Estimate	PEA	PEA	
Issue Date – Most Recent NI 43-101 Report	April 2015	April 2015	November 2012	April 2015	May 2013	
<b>NI 43-101 Reserves and Resources</b>						
<u>Reserves</u>						
Proven and Probable	17.7Mt	-	-	-	-	
<u>Resources</u>						
Measured & Indicated	24.3Mt <sup>(2)</sup>	1.6Mt	-	7.3Bt	1.1Bt	<b>8.4Bt</b>
Inferred	0.8Mt	8.6Mt	1.7Bt	8.7Bt	0.6Bt	<b>11.0Bt</b>
NPV (pre-tax) @ 8% <sup>(1)</sup>	C\$130.8M	-	-	C\$5.8B	C\$4.1B	
IRR (pre-tax) <sup>(1)</sup>	18.7%	-	-	15.2%	20.1%	

(1) Represents 100% basis at the project level

(2) Inclusive of proven and probable reserves of 17.7Mt

(3) The Company's ownership in the Joyce Lake property was 100% as of March 31, 2021. Upon the completion of private placements in May and October 2021 and a conversion of certain performance preferred shares in May 2021, the Company's ownership in the property is reduced to 91.6% as of the date of this MD&A.

## **Joyce Lake DSO Project**

The low capital intensity Joyce Lake DSO Project is the Company's most advanced project and the highest development priority. It is located in Newfoundland and Labrador, approximately 20 kilometres from the town of Schefferville, Quebec. The mineral resource estimate, dated April 17, 2014, identified

24.3 million tonnes of measured and indicated iron ore at a grade of 58.55% Fe. The feasibility study ("FS") released in April 2015 was prepared by BBA Inc. based in Montreal, Quebec and included contribution by Stantec Consulting Ltd. SGS Canada Inc., BluMetric Environmental Inc. and LVM Inc., a division of EnGlobe Corp. The FS included an annual production rate of 2.5 million tonnes of iron ore products over a life of mine of approximately 7 years from an open pit with a strip ratio of 4.09:1. Mined ore would be dry crushed and screened to generate 65% product as sinter fines and 35% product as lump, with the first 5.6 years of ore production at an average grade of 61.4% Fe fed directly from the pit and the remaining life of mine production, fed from stockpiles averaging 53.3% Fe. The project will include a new 43-kilometre dedicated haul road from the mine site to a new rail loop connected to the existing railroad for transport of both products to the IOC Port Terminal in Sept-Îles, Quebec, for shipment to China. The project economics indicate a pre-tax NPV (8%) of \$130.8 million; pre-tax IRR of 18.71%; and pre-tax Payback of 4.4 years based on a base case assumption of US\$95/t iron ore price. Joyce Lake initial capital cost was estimated at \$259.6 million and the average operating cost at \$58.25/dmt, loaded on board a ship at the Port of Sept-Îles.

Additional information can be found in the NI 43-101 Technical Report, "*Feasibility Study for the Joyce Lake Direct Shipping Iron Ore (DSO) Project of the Attikamagen Property, Labrador*", effective date March 2, 2015 and filed on SEDAR at [www.sedar.com](http://www.sedar.com) on April 14, 2015.

Since completion of the FS, the Company has continued to optimize capital and operating costs to further improve project economics and has also prepared an EIS consistent with the FS. In May 2021, JDI has submitted an EIS for the Joyce Lake Project to the governments of Canada and Newfoundland and Labrador. Over recent years, the Company has been trying to improve the already feasible project by coming up with post-feasibility optimization ideas to capture further capital and operating cost reductions and, as viability is confirmed, intends to combine these initiatives in an enhanced study as well as an updated environmental impact study, leading to completion of permitting and a production decision.

As of December 31, 2021 and the date of this MD&A, the Company has 91.6% interest in the Joyce Lake Project upon the completion of the A\$2 million and A\$0.1 million private placements in May and October 2021 respectively, and the conversion of 30,000,000 performance preferred shares (refer to the "Business Update" section for details) in May 2021.

### **Black Bird DSO Project**

The Black Bird DSO deposit is located 65 kilometres northwest of Schefferville, Québec and approximately 50 kilometres from the Joyce Lake DSO Project in Labrador. The most recent NI 43-101 Technical Report, completed by SRK Consulting (Canada) Inc., Toronto, Ontario, reported 1.55 million tonnes of indicated resources at an average grade of 59.93% total iron (“TFe”) and 8.60 million tonnes of inferred resources at an average grade of 57.01% TFe. Both indicated and inferred resources are at a cut-off grade of 50% TFe. The report, “*Mineral Resource Evaluation, Black Bird DSO Deposit, Sunny Lake Property, Schefferville, Québec*”, was filed on SEDAR at [www.sedar.com](http://www.sedar.com) under Century’s profile on April 14, 2015.

As of December 31, 2021 and the date of this MD&A, the Company has a 100% interest in the Black Bird Project.

### **Hayot Lake Taconite Project**

The Hayot Lake Project is a taconite deposit located approximately 23 kilometres northwest of the Joyce Lake DSO Project and 22 kilometres north of the town of Schefferville, Quebec. An NI 43-101 mineral resource was prepared in 2012 and estimated 1.7 billion tonnes of inferred resource. For further details, please refer to the NI 43-101 Technical Report “*Mineral Resource Evaluation, Hayot Lake Taconite Iron Project, Schefferville, Québec*” filed under Century’s profile on [www.sedar.com](http://www.sedar.com) on November 9, 2012. This world-class taconite project is one that will be developed by the Company as a long-term growth opportunity.

As of December 31, 2021 and the date of this MD&A, the Company has a 100% interest in the Hayot Lake Project.

### **Full Moon Taconite Project**

Full Moon is a taconite project located approximately 80 kilometres northwest of the town of Schefferville, Québec. An NI 43-101 mineral resource technical report on the Full Moon Project, dated December 6, 2012, estimated 7.3 billion tonnes of indicated iron ore resources and 8.7 billion tonnes of inferred iron ore resources. The Preliminary Economic Assessment (“PEA”) released in April 2015 was completed by CIMA+ located in Montreal, Québec with contributions by Met-Chem Canada Inc., Soutex Inc., SRK Consulting (Canada) Inc. and WSP Canada Inc. The PEA indicated a preferred option of an

annual production of 20 million tonnes over a 30-year period from an open pit with a strip ratio of 0.1:1. The process plant would recover both Magnetite and Hematite to concentrate. Mined ore will be processed to generate High Silica Content concentrate at a grade of approximately 66% Fe. A new rail line will transport the product from the mine concentrator to Schefferville then over existing rail lines to the Sept-Îles new multi-user port for subsequent shipment to China. The PEA preferred option indicated a pre-tax NPV (8%) of \$5.8 billion; pre-tax IRR of 15.2%; and pre-tax Payback of 5.7 years. The initial capital cost was estimated at \$7.2 billion and the average operating cost at \$49.85/dmt, loaded on board a ship at the Port of Sept-Îles.

Additional information can be found in the NI 43-101 Technical Report, "*The Preliminary Economic Assessment for the Full Moon Project*", with an effective date of March 2, 2015 and filed on SEDAR at [www.sedar.com](http://www.sedar.com) on April 14, 2015.

As of December 31, 2021 and the date of this MD&A, the Company has a 100% interest in the Full Moon Project.

### **Duncan Lake Project**

The Duncan Lake Project is a magnetite deposit located in the James Bay area approximately 50 kilometres south of Radisson, Quebec. A technical report containing the mineral resource estimate for the project, dated October 11, 2012, identified 1.1 billion tonnes of measured and indicated and 0.6 billion tonnes of inferred mineral resources. A preliminary economic assessment was also completed for the project in May, 2013.

The Duncan Lake Project has reached a significant project milestone by completion of a preliminary economic assessment. For this project the Company is focussed on preserving the mineral claims and developing project growth and optimization alternatives, while continuing to assess development execution when sustained suitable market conditions exist. For further information please refer to the NI 43-101 Technical Report, "*Preliminary Economic Assessment of the Duncan Lake Iron Property, James Bay, Quebec-Canada*" filed on SEDAR at [www.sedar.com](http://www.sedar.com) on May 6, 2013.

As of December 31, 2021 and the date of this MD&A, the Company has a 68% registered interest in the Duncan Lake property.

## **Other Non-Ferrous Projects**

### **Trudeau Gold Property, Century Metals and Reyna Silver**

The Fabie-Trudeau-Eastchester Polymetallic Property, an exploration project, located approximately 35 kilometres northwest of the city of Rouyn-Noranda, Quebec consisting of three non-contiguous claim groups in the surroundings of Duparquet Lake, namely Fabie, Trudeau and Eastchester, was wholly owned by Century Metals Inc., formerly a 50.2% owned subsidiary of the Company listed on the TSXV under the stock symbol CMET. On June 3, 2020, Century Metals amalgamated with Reyna Silver Corp., a company holding Mexican silver properties acquired from MAG Silver, by way of an RTO transaction, and changed its name to Reyna Silver Corp. (TSXV Ticker: RSLV). Immediately upon the completion of the RTO transaction, Reyna Silver Corp. became a 3.67% equity investment of the Company. Further financial details are discussed in note 30 of the Company's consolidated financial statements as at and for the year ended March 31, 2021.

#### **Important Caution regarding the Joyce Lake project Feasibility Study**

*The results of the feasibility study completed on the Joyce Lake Project are forward-looking information that are subject to a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those presented in the Feasibility Study and in the underlying technical reporting. Please refer to the discussions in this Feasibility Study under "Risks and Uncertainties" and "Cautionary Statement regarding Forward-Looking Statements" as well as under "Cautionary Statement regarding Technical Information" at the end of this MD&A.*

*The results of the economic analysis on the Joyce Lake Project are forward-looking information that are subject to a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those presented here and in the underlying technical reporting.*

#### **Important Caution regarding Preliminary Economic Assessments**

*The financial analysis contained in the Preliminary Economic Assessments completed on the Company's projects is preliminary in nature. The studies incorporate inferred mineral resources that are considered too geologically speculative to have the economic considerations applied to them that would enable them to be categorized as mineral reserves. These Preliminary Economic Assessments should not be considered to be prefeasibility or feasibility studies. There can be no certainty that the estimates contained in these Preliminary Economic Assessments will be realized. In addition, mineral resources that are not mineral reserves do not have demonstrated economic viability.*



*The results of the financial analysis in these Preliminary Economic Assessments are forward-looking information that are subject to a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those presented here and in those studies.*

**Important Caution regarding Mineral Resources**

*Mineral resources are not mineral reserves and do not have a demonstrated economic viability. The mineral resource estimates discussed herein may be affected by subsequent assessments of mining, environmental, processing, permitting, taxation, socio-economic, legal, political and other factors. There is insufficient information available to assess the extent to which the potential development of the mineral resources described herein may be affected by these risks and the other risk factors discussed in the Company's most recent Annual Information Form.*

## **SELECTED EXPLORATION AND EVALUATION EXPENDITURES**

### **Iron Ore Projects**

In light of challenging iron ore market conditions and a lower price environment in the year ended March 31, 2016, management performed an impairment review and recognized an impairment loss of \$20,654,725 on the Company's iron ore exploration and evaluation assets ("E&E Assets"), which resulted in a full impairment of the E&E Assets at that time.

As at December 31, 2021, the Company's iron ore E&E Assets balance was \$8,127,295 and was mainly pertaining to the Joyce Lake Project. Expenditure of \$1,200,118 was capitalized as iron ore E&E Assets during the nine months ended December 31, 2021. The Company has also recorded exploration and evaluation related expenditures of other iron ore projects that are put on care and maintenance in the profit and loss statement as "Project maintenance cost". Project maintenance cost for the Company's iron ore projects was \$41,404 during the nine months ended December 31, 2021, it arose primarily from claims renewal and maintenance, field property insurance and maintenance.

### **Other Non-Ferrous Projects**

The total amount of E&E Assets capitalized for non-ferrous properties during the nine months ended December 31, 2021 was \$121,034.

An analysis of exploration and evaluation costs is as follows:

	<b>2021</b>	<b>2020</b>
	\$	\$
<b><u>Joyce Lake and Other Iron Ore Projects</u></b>		
Balance – April 1	6,927,177	-
Data compilation, targeting, field data and geological report	858,717	50,900
Professional geological and engineering consultancy	222,610	9,590
Field supports, property and projects management	118,791	-
Additions from the acquisition of a subsidiary	-	6,132,757
<b>Balance – December 31</b>	<b>8,127,295</b>	<b>6,193,247</b>
<b><u>Other Non-Ferrous Projects</u></b>		
Balance – April 1	112,544	8,082
Geophysical survey & geological mapping, prospecting & samplings	82,124	36,319
Land claims renewal and staking	-	754
Professional geological and engineering consultancy	38,910	563
Field supports, property and projects management	-	60,928
<b>Balance – December 31</b>	<b>233,578</b>	<b>106,646</b>
<b>Total Balance – December 31</b>	<b>8,360,873</b>	<b>6,299,893</b>

## SUMMARY OF FINANCIAL RESULTS

The Company's consolidated financial statements are presented in Canadian dollars and are prepared in accordance with IFRS.

### Summary of Quarterly Results

Quarters ended	December 31, 2021 (\$)	September 30, 2021 (\$)	June 30, 2021 (\$)	March 31, 2021 (\$)
Total revenue	2,240,407	2,148,113	1,921,518	2,394,168
Net loss for the period attributable to owners of the Company	(812,157)	(859,156)	(791,286)	(2,234,888)
Basic and diluted net loss per share attributable to owners of the Company	(0.01)	(0.01)	(0.01)	(0.02)
Total assets	24,819,857	25,536,901	27,357,201	25,362,941
Total liabilities	2,723,342	2,960,208	3,536,769	2,561,086
Equity attributable to owners of the Company	21,361,674	21,853,077	23,057,684	22,591,205
Dividends for ordinary shares	-	-	-	-
Dividends per share for ordinary shares	-	-	-	-
Quarters ended	December 31, 2020 (\$)	September 30, 2020 (\$)	June 30, 2020 (\$)	March 31, 2020 (\$)
Total revenue	1,820,170	2,107,521	2,481,033	2,096,228
Net profit/(loss) for the period attributable to owners of the Company	(73,177)	(297,990)	577,066	(1,966,453)
Basic and diluted net profit/(loss) per share attributable to owners of the Company	(0.00)	(0.00)	0.01	(0.02)
Total assets	26,745,869	26,201,472	26,231,335	27,830,147
Total liabilities	2,197,832	1,530,613	1,662,657	3,812,287
Equity attributable to owners of the Company	24,548,037	24,670,859	24,568,678	23,410,822
Dividends for ordinary shares	-	-	-	-
Dividends per share for ordinary shares	-	-	-	-

**RESULTS OF OPERATIONS**

	<b>Three months ended</b>		<b>Nine months ended</b>	
	<b>December 31,</b>		<b>December 31,</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Revenue</b>	2,240,407	1,820,170	6,310,038	6,408,724
<b>Cost of sales</b>	(1,639,514)	(1,396,135)	(4,727,187)	(4,911,466)
<b>Gross profit</b>	600,893	424,035	1,582,851	1,497,258
Other income	54,060	128,693	170,443	418,285
Selling expenses	(149,991)	(128,350)	(495,135)	(355,118)
Administrative expenses	(1,339,493)	(1,275,387)	(3,726,643)	(3,294,283)
Project maintenance costs	(5,801)	(5,705)	(41,404)	(19,049)
Share-based compensation expenses	-	-	(26,267)	(1,071)
Gain/(loss) on foreign exchange	7,160	87,647	(19,067)	151,398
Gain on equity interest arising from the acquisition of a subsidiary	-	706,337	-	706,337
Gain on disposal of a subsidiary	-	-	-	1,554,576
Exchange loss on dissolution of a subsidiary in other currencies	-	-	-	(174,509)
Interest expense	(3,863)	(3,066)	(10,686)	(11,538)
Share of loss of a joint venture	-	(7,381)	-	(792)
<b>Net profit/(loss) for the period</b>	<b>(837,035)</b>	<b>(73,177)</b>	<b>(2,565,908)</b>	<b>471,494</b>
Attributable to:				
Owners of the Company	(812,157)	(73,177)	(2,462,599)	205,899
Non-controlling interests	(24,878)	-	(103,309)	265,595
	<b>(837,035)</b>	<b>(73,177)</b>	<b>(2,565,908)</b>	<b>471,494</b>
<b>Net profit/(loss) per share attributable to owners of the Company</b>				
– Basic and diluted	(0.01)	(0.00)	(0.03)	0.00
<b>Weighted average number of shares outstanding</b>	<b>98,504,571</b>	<b>98,504,571</b>	<b>98,504,571</b>	<b>98,504,571</b>

**RESULTS OF OPERATIONS**

	Three months ended December 31,		Nine months ended December 31,	
	2021 \$	2020 \$	2021 \$	2020 \$
<b>Net profit/(loss) for the period</b>	(837,035)	(73,177)	(2,565,908)	471,494
<b>Other comprehensive income/(loss)</b>				
Exchange gain/(loss) on translation of operations in other currencies	(8,372)	(242,562)	44,714	(401,531)
Changes in fair value of investment in equity instruments at FVTOCI	273,574	850,731	(211,210)	1,865,374
Other comprehensive income/(loss) for the period	265,202	608,169	(166,496)	1,463,843
<b>Total comprehensive income/(loss) for the period</b>	(571,833)	534,992	(2,732,404)	1,935,337
Attributable to:				
Owners of the Company	(546,955)	534,992	(2,629,095)	1,669,742
Non-controlling interests	(24,878)	-	(103,309)	265,595
	(571,833)	534,992	(2,732,404)	1,935,337

**Analysis of Results of Operations**
**For the nine months ended December 31, 2021 and 2020**

For the nine months ended December 31, 2021 ("2022"), the Company reported revenue of \$6,310,038 and a net loss of \$2,565,908 compared to revenue of \$6,408,724 and a net profit of \$471,494 for the comparable nine months ended December 31, 2020 ("2021"). In 2022, the Company's food business continued to be adversely impacted by COVID-19, keen competition in the Hong Kong food marketplace together with increased costs from higher prices charged by suppliers, coupled with strength in the Australian and Euro currencies. The Company reported a net loss for 2022 compared to a net profit in 2021 was mainly due to decreases in other income, increases in selling and administrative expenses, and a one-off gain on disposal of a subsidiary and a one-off gain on equity interest arising from the acquisition of a subsidiary in 2021. The changes are further discussed below.

### Revenue, cost of sales and gross profit

The Company's revenue of \$6,310,038 for 2022 was wholly derived from its food segment. In 2022, the Company mainly sold eggs, egg products and meats to customers including major retail chains, caterers, gourmet shops, hotels and restaurants in Hong Kong and Macau.

In 2022, COVID-19 continued to significantly impact the Company's Hong Kong food distribution business. The sales for food business stayed roughly the same as 2021 and it reduced slightly by \$98,686 or 1.5% compared to 2021 solely due to an unfavourable translation impact arising from the appreciation of the reporting currency Canadian dollar against Hong Kong dollar in 2022. To cope with the competitive market and supply side dynamics, the Company is continuing its efforts in penetrating the gourmet shop, meat shop and wet market sectors which are among the fastest growing in the local market. The Company is also negotiating with suppliers to secure lower prices, and is considering introducing a broader range of products to better suit the current market demands.

The Company's gross profit margin of 2022 was 25.1%.

### Expenses and net loss

Factors contributing to the increase in net loss for 2022 were as follows:

- Other income decreased by \$247,842 compared to 2021 because in 2021, there was a one-off employment subsidy granted by the Hong Kong Government;
- Selling expenses increased by \$140,017 compared to 2021 because more advertising and promotion expenses were incurred for marketing activities of the food segment;
- Administrative expenses increased by \$432,360 compared to 2021 mainly due to the legal and professional fees incurred for JDI's listing and the costs incurred for JDI's private placement;
- Gain on disposal of a subsidiary amounting to \$1,554,576 was recorded in 2021. During 2021, the Group's subsidiary, Century Metals, completed the RTO transaction with Reyna Silver. Upon closing of the RTO transaction, the Group was deemed to have disposed of Century Metals, and recorded a gain of \$1.55 million on the disposal; and
- Gain on equity interest arising from the acquisition of a subsidiary amounting to \$706,337 was recorded in 2021. During 2021, the Group completed the acquisition from WISCO ADI its joint venture interests in Labec Century. The Group derecognized its previously held interest in Labec Century and recognized a gain upon the transaction.

### Other comprehensive income/(loss)

The decrease in other comprehensive income by \$1,630,339 in 2022 was mainly due to a loss arising from a decrease in the share price of the Company's equity investment at fair value through other comprehensive income during 2022 while it was a gain arising from a price increase in 2021.

### **For the three months ended December 31, 2021 and 2020**

For the quarter ended December 31, 2021 ("2022 Q3"), the Company reported revenue of \$2,240,407 and a net loss of \$837,035 compared to revenue of \$1,820,170 and a net loss of \$73,177 for the comparable quarter ended December 31, 2020 ("2021 Q3"). In 2022 Q3, the Company's food business continued to be adversely impacted by COVID-19, keen competition in the Hong Kong food marketplace together with increased costs from higher prices charged by suppliers, coupled with strength in the Australian and Euro currencies. The Company's net loss for 2022 Q3 increased by \$763,858 compared to 2021 Q3 was mainly due to a decrease in other income, an increase in selling and administrative expenses and a one-off gain on equity interest arising from the acquisition of a subsidiary in 2021. The changes are further discussed below.

### Revenue, cost of sales and gross profit

The Company's revenue of \$2,240,407 for 2022 Q3 was wholly derived from its food segment. In 2022 Q3, the Company mainly sold eggs, egg products and meats to customers including major retail chains, caterers, gourmet shops, hotels and restaurants in Hong Kong and Macau.

In 2022 Q3, COVID-19 continued to significantly impact the Company's Hong Kong food distribution business. Notwithstanding the challenging market conditions, the sales for food business improved slightly by \$420,237 compared to 2021 Q3. To cope with the competitive market and supply side dynamics, the Company is continuing its efforts in penetrating the gourmet shop, meat shop and wet market sectors which are among the fastest growing in the local market. The Company is also negotiating with suppliers to secure lower prices, and is considering introducing a broader range of products to better suit the current market demands.

The Company's gross profit margin of 2022 Q3 was 26.8%.

### Expenses and net loss

Factors contributing to the increase in net loss for 2022 Q3 were as follows:

- Other income decreased by \$74,633 compared to 2021 Q3 because in 2021 Q3, there was a one-off employment subsidy granted by the Hong Kong Government;
- Administrative expenses increased by \$64,106 compared to 2021 Q3 mainly due to the legal and professional fees incurred for JDI's listing; and
- Gain on equity interest arising from the acquisition of a subsidiary amounting to \$706,337 was recorded in 2021. During 2021, the Group completed the acquisition from WISCO ADI its joint venture interests in Labec Century. The Group derecognized its previously held interest in Labec Century and recognized a gain upon the transaction.

### Other comprehensive income/(loss)

The decrease in other comprehensive income by \$342,967 in 2022 Q3 was mainly due to a lower gain arising from the share price increase of the Company's equity investment at fair value through other comprehensive income during 2022 Q3. The drop was owing to a smaller magnitude of price increase and a smaller quantity of investment held during 2022 Q3 compared with 2021 Q3.

## **CONSOLIDATED FINANCIAL POSITION**

### Consolidated Assets

Consolidated assets decreased by \$543,084 from \$25,362,941 as at March 31, 2021 to \$24,819,857 as at December 31, 2021. The change was primarily due to the payment of additional listing expenditures for JDI and other operating and administrative expenses incurred by the Group, offset with the private placement of A\$2.1 million (equivalent to approximately \$2.0 million) for fund raising by its subsidiary, JDI.

### Consolidated Liabilities

Consolidated liabilities increased by \$162,256 from \$2,561,086 as at March 31, 2021 to \$2,723,342 as at December 31, 2021. The increase in liabilities was mainly due to the renewal of leases for the Group's Hong Kong and Canada office with extended expiry date, therefore the non-current lease liabilities as at December 31, 2021 was increased, offset with the decrease in trade and other payables.



### Shareholders' Equity

Equity attributable to owners of the Company decreased by \$1,229,531 from \$22,591,205 as at March 31, 2021 to \$21,361,674 as at December 31, 2021. The decrease was primarily due to the net loss of \$2,462,599 attributable to the owners of the Company incurred during the period ended December 31, 2021 and the decrease in investment fair value reserve by \$284,574, offset with the increase in contributed surplus from JDI's non-controlling interests by \$1,373,297 for the private placements and the decrease in foreign currency translation reserve by \$44,714. Net loss of the Company was primarily resulted from the operating loss for the food business and the legal and professional fees and audit fees incurred for JDI's listing.

The Company's share capital has not changed during the period ended December 31, 2021. As at December 31, 2021 and March 31, 2021, the Company had 98,504,571 ordinary shares issued and outstanding, representing the amount of \$117,057,236.

Holders of the Company's securities may obtain a copy of the Company's filings with the TSX without charge, by making a request to the Company at its headquarters in Hong Kong.

### **LIQUIDITY AND CAPITAL RESOURCES**

As at December 31, 2021, the Company had cash and cash equivalents and short-term bank deposits of \$10,009,837 to settle current liabilities of \$2,498,603. The net working capital of the Company was \$12,377,459 as at December 31, 2021. The Company's cash and cash equivalents and short-term bank deposits are deposited with major banks. The Company also invested in market securities with high liquidity and yields through a reputable broker in Canada and Australia. As at December 31, 2021, the Company had investment of \$1,218,294 in mining companies' equities traded in international capital markets.

The Group's operations may not generate sufficient cash flow to fund obligations. The Company may need to take additional measures to increase its liquidity and capital resources, including obtaining additional debt or equity financing, pursuing joint-venture arrangements, or other financing arrangements. The Group may experience difficulty in obtaining satisfactory financing terms and failure to obtain adequate financing on satisfactory terms could have a material adverse effect on the Group's results of operations or financial condition.

The Company is dependent on external financing to fund its strategic initiatives and exploration and project development activities in the long term. In order to carry out the business plan and pay for administrative costs, the Company will spend its existing working capital and raise additional amounts when economic conditions permit it to do so.

The Group's lease liabilities as of December 31, 2021 and March 31, 2021 is as follows:

	<b>December 31</b>	<b>March 31</b>
	<b>2021</b>	<b>2021</b>
	\$	\$
<b>Lease liabilities</b>		
Within 1 year	210,172	143,686
Between 1 and 2 years	224,739	9,014
	<u>434,911</u>	<u>152,700</u>

## **OFF-BALANCE SHEET ARRANGEMENTS**

The Company has not entered into any off-balance sheet arrangements.

## **RELATED PARTY TRANSACTIONS**

### Transactions with related parties

In addition to transactions detailed elsewhere in this MD&A, as of December 31, 2021, the Group had accounts receivable of \$85,325 (March 31, 2021: \$88,853) from management for an advance for business purpose.

These related party transactions are in the normal course of business and are measured at the transaction amounts, which is the amount of consideration established and agreed to by the related parties or transacted over an open market. Management estimates that these transactions were undertaken under the same terms and conditions as transactions with non-related parties.

### Remuneration of key management personnel

	<b>Three months ended</b>		<b>Nine months ended</b>	
	<b>December 31,</b>		<b>December 31,</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Salaries and directors' fees	301,650	320,550	905,750	927,025
Share-based compensation expenses	-	-	-	494
	<u>301,650</u>	<u>320,550</u>	<u>905,750</u>	<u>927,519</u>

### **DISCLOSURE OF OUTSTANDING SHARE DATA**

As at the date of this MD&A, the Company had 98,504,571 ordinary shares issued and outstanding, and 11,712,500 stock options under the Company's equity incentive plan outstanding.

### **INTERNAL CONTROL OVER FINANCIAL REPORTING ("ICFR")**

The Company's management, with the participation of its CEO and CFO, is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company's internal control over financial reporting includes policies and procedures that: pertain to the maintenance of records that accurately and fairly reflect, in reasonable details, the transactions and dispositions of assets of the Company; provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS and that the Company's receipts and expenditures are made only in accordance with authorizations of management and the Company's Directors; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Company's financial statements.

There has been no change in the Company's internal control over financial reporting during the nine months ended December 31, 2021 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## **DISCLOSURE CONTROLS AND PROCEDURES (“DC&P”)**

The Company has established and maintained disclosure controls and procedures over financial reporting. Management has designed and implemented the disclosure controls and procedures to provide reasonable assurance that material information relating to the Company and its subsidiaries is made known to the CEO and the CFO to allow timely decisions regarding required disclosure.

The Chief Executive Officer and Chief Financial Officer of the Company certified on its ICFR and DC&P for the nine months ended December 31, 2021 using the 2013 COSO Framework in accordance with the regulatory requirements under National Instrument 52-109.

There are inherent limitations in all control systems and no disclosure controls and procedures can provide complete assurance that no future errors or fraud will occur. An economically feasible control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

## **CRITICAL ACCOUNTING ESTIMATES**

The Company makes estimates and assumptions concerning the future that are believed to be reasonable under the circumstances. Future events and risk factors inherent in the mining industry could result in changes in these estimates and assumptions. Estimates and judgements are continuously evaluated and are based on management's experience and other factors, including expectations about future events. The following are the estimates and judgements applied by management that most significantly affect the Company's condensed consolidated interim financial statements.

### Valuation of exploration and evaluation assets

The Company carries its exploration and evaluation assets at cost less provision for impairment. The Company reviews the carrying value of its exploration and evaluation assets whenever events or changes in circumstances indicate that their carrying values may not be recoverable, based on IFRS 6 *Exploration for and Evaluation of Mineral Resources* and IAS 36 *Impairment of Assets*. In undertaking this review, management is required to make significant estimates of, amongst other things, future production and sale values, unit sales prices, future operating and capital costs and reclamation costs to the end of the mine's life. These estimates are subject to various risks and uncertainties, which may ultimately have an effect on the expected recoverability of the carrying value of the exploration and evaluation assets. In the event that the prospects for the development of the investment project and the mineral projects are

enhanced in the future, an assessment of the recoverable amount of the projects will be performed at that time, which may lead to a reversal of part or all of the impairment that has been recognized.

#### Share-based compensation expenses

The Company grants share options and awards to directors, officers, employees and consultants of the Company under its equity incentive plan. The fair value of share options is estimated using the Black-Scholes option pricing model and the fair value of share rewards is estimated using the quoted market price plus an estimate for the number of units expected to vest. Share options costs are expensed over their vesting periods. In estimating fair value, management is required to make certain assumptions and estimates such as the life of options, volatility and forfeiture rates. Changes in assumptions used to estimate fair value could result in materially different results.

#### COVID-19

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. Although the Group has adjusted some of its operating procedures, to date the Group's operations have not been significantly impacted by COVID-19. The management will monitor the situation and may take actions that alter the Group's business operations as may be required by federal, provincial or local authorities, or that management determines are in the best interests of the Group's employees, customers, suppliers, shareholders and other stakeholders. Such alterations or modifications could cause substantial interruption to the Group's business, any of which could have a material adverse effect on the Group's operations or financial results.

### **CHANGES IN ACCOUNTING POLICIES**

The Group applies, for the first time, certain standards and amendments, which are effective for annual periods beginning on or after April 1, 2021. The nature and effect of the changes that result from the adoption of these new standards are described below. Other than the changes described below, the accounting policies adopted are consistent with those of the previous financial year.

#### *Amendment to IFRS 16: Covid-19-Related Rent Concessions*

On March 31, 2021, the IASB issued another amendment to IFRS 16: *Covid-19-Related Rent Concessions* beyond 30 June 2021, which extended the practical expedient to reductions in lease payments that were originally due on or before June 30, 2022. This amendment is effective for annual periods beginning on or after April 1, 2021 with earlier application permitted, including in financial

statements not yet authorised for issue at March 31, 2021. The amendment is to be applied retrospectively, recognising the cumulative effect of initially applying the amendment as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at the beginning of the annual reporting period in which the lessee first applies the amendment.

A lessee that had elected to apply the practical expedient in accordance with the amendment issued in May 2020 must apply the extended practical expedient in accordance with the amendment issued in March 2021. A lessee who had previously elected not to apply the practical expedient to eligible rent concessions is not permitted to elect to apply the extended practical expedient.

## **FINANCIAL AND OTHER INSTRUMENTS**

The Company's financial assets consist of cash and cash equivalents, short term bank deposits, marketable securities and trade and other receivable, whereas the Company's financial liabilities consist of trade and other payables. It is management's opinion that the Company is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these instruments approximates their carrying value due to the short-term nature of their maturity, and marketable securities are re-measured at fair value at each quarterly reporting date.

## **RISKS AND UNCERTAINTIES**

In addition to considering the discussion provided in this report as to certain risks that are faced by, or that could be faced by, the Company in pursuing its plans for its properties, and more generally in implementing those plans, readers and investors are encouraged to consider the risk factors set out in the Company's Annual Information Form for the fiscal year ended March 31, 2021.

## **CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS**

This MD&A contains forward-looking statements that reflect management's current expectations, estimates and projections with regard to future events regarding the Company's business and the economic environment in which it operates. Generally, forward-looking statements are identified by the use of forward-looking language such as "plans", "targets", "prospects", "expects", "estimates", "intends", "anticipates", "believes", or the negative connotation thereof, or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", or "will", "occur" or the negative connotation thereof. Forward-looking statements included in this MD&A include

statements made with respect to strategic plans and future corporate developments, future exploration expenditure or other plans, conducting and completing preliminary economic assessments or feasibility studies with respect to certain of its properties and the publication of further resource estimates, including, but not limited to, those Company objectives as described above under “Mineral Exploration and Development Overview”. Forward-looking statements are subject to a variety of risks and uncertainties which could cause actual events or results to differ from those reflected in the forward-looking statements. Such risks include, but are not limited to: (i) risks inherent in the exploration for and development of mineral deposits and other business ventures; (ii) financing, capitalization and liquidity risks, including the risk that financing necessary to fund the exploration and development activities at the Company’s properties, or its other activities or strategic initiatives, may not be available on satisfactory terms, or at all; (iii) regulatory risks, including risks relating to the acquisition of necessary licenses and permits; (iv) uncertainties inherent in the estimation of mineral reserves and resources; (v) risks that production estimates may be inaccurate; (vi) construction and operational risks inherent in the conduct of mining activities, including the risk of increases in capital and operating costs and the risk of delays or increased costs that could be encountered during the construction and development process; (vii) risks relating to changes in iron ore prices and other commodities and the worldwide demand for and supply of iron ore and other commodities; (viii) risks relating to the remoteness of the Company’s properties including access and supply risks and reliance on key personnel; (ix) environmental risks, including risks relating to climate change and the potential impact of global warming on project timelines and on construction and operating costs; (x) the risk of fluctuations in currencies exchange rate; (xi) insurance risks; (xii) volatility in the Company’s stock price; and (xiii) risks relating to the evaluation and identification of prospective transactions arising from the review by Century of its strategic options and its available working capital.

These statements speak only as of the date on which they are made, are not guarantees of future performance and involve risks and uncertainties that are difficult to control or predict. Actual outcomes and results may differ materially from those expressed in these forward-looking statements and readers should not place undue reliance on such statements.

Such forward-looking statements are necessarily based upon a number of factors and assumptions that, while considered reasonable by the Company as of the date of such statements, are inherently subject to significant business, economic and competitive uncertainties and contingencies. The assumptions underlying the forward-looking information in this MD&A, which may prove to be incorrect, include, but are not limited to, assumptions relating to:

- the Company's business strategies with respect to its iron ore, food and other business ventures, including exploration and development plans;
- the costs of implementation of the Company's business plans and exploration and development plans;
- the availability of sufficient capital to enable the Company to carry out its business strategy and exploration and development plans;
- whether Joyce Direct Iron Inc. will be accepted for listing and will be able to complete an initial public offering of its common shares;
- whether Joyce Direct Iron Inc. will achieve the required funding to advance the Joyce Lake Project towards development;
- the state of the economy and the mineral exploration industry in general and global demand for iron ore;
- world economic conditions and supply and demand of commodities, as well as related economic conditions in China;
- the provision of goods and services by contracted parties on agreed timeframes, plant and equipment work being advanced or otherwise functioning as anticipated;
- the accuracy of the estimates of mineral resource included in the NI 43-101 technical reports on the Company's material properties;
- the accuracy of the projections derived from the feasibility study of the Company's Joyce Lake Project included in the NI 43-101 technical reports on this property;
- the accuracy of the projections derived from the preliminary economic analysis of the Company's Duncan Lake and Full Moon Properties included in the NI 43-101 technical reports on these properties;
- the results of future exploration and development programs will be consistent with results and estimates included in the Company's NI 43-101 technical reports on the Company's material properties;
- that aboriginal rights will be settled in a manner that will enable the Company to proceed with its planned exploration and development programs;
- the Company will be able to obtain the required regulatory approvals necessary to enable it to proceed with its exploration and development programs;
- the Company will not encounter any unanticipated geological or technical problems in carrying out its exploration and development programs;
- the price of iron ore remaining consistent with the Company's expectations;
- there will not be any material adverse events or changes outside the normal course of business for the Company;



- the competitive environment for iron ore, other base and precious metals, food products in China and technology and financial services in China worldwide;
- the cost of compliance with health standards in particular with respect to the quality food products the Company intends to distribute in Chinese markets; and
- regulatory compliance requirements as they apply in particular to the distribution of food products in China and the provision of technology services and financial services in China and other countries.

No assurance can be given that these assumptions will prove to be correct. These assumptions should be considered carefully by readers. Readers are cautioned not to place undue reliance on the forward-looking information and statements or the assumptions on which the Company's forward-looking information and statements are based.

Investors are advised to carefully review and consider the discussion in this MD&A regarding risks that are faced by, or could be faced by, the Company in pursuing its plans for its properties and its plans to seek out new activities and opportunities, as well as the risk factors provided in the Company's Annual Information Form for the year ended March 31, 2021. The forward-looking statements contained in this MD&A are made as of the date hereof and, accordingly are subject to change after such date.

The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement.

## **CAUTIONARY STATEMENT REGARDING TECHNICAL INFORMATION**

This MD&A contains disclosure of scientific or technical information for the Company's mineral projects that is based on technical reports, as disclosed above, for each of the Company's material properties. It also contains disclosure derived from public announcements of exploration results issued by the Company. Each of these reports and public announcements was prepared in accordance with National Instrument 43-101 – Standards for Disclosure for Mineral Projects of the Canadian Securities Administrators, by or under the supervision of “qualified persons” (as defined in that National Instrument).

Any mineral resource figures referred to in this MD&A are estimates, and no assurances can be given that the indicated levels of iron will be produced. Such estimates are expressions of judgment based on knowledge, mining experience, analysis of drilling results and industry practices. Valid estimates made

at a given time may significantly change when new information becomes available. While the Company believes that the resource estimates included in this MD&A are well established, resource estimates are by their nature imprecise and depend, to a certain extent, upon statistical inferences which may ultimately prove unreliable. If such estimates are inaccurate or are reduced in the future, this could have a material adverse impact on the Company.

This MD&A uses the terms “measured”, “indicated” and “inferred” mineral resources. Mineral resources are not mineral reserves and do not have demonstrated economic viability. Furthermore, “inferred mineral resources” have a great amount of uncertainty as to their existence, are estimated on limited information not sufficient to verify geological and grade continuity or to allow technical and economic parameters to be applied to, and are subject great uncertainty as to their economic and legal feasibility. It cannot be assumed that all or any part of an inferred mineral resource will ever be upgraded to a higher category. Estimates of inferred mineral resources may not form the basis of feasibility or other economic studies. Readers are cautioned not to assume that all or any part of an inferred mineral resource exists, or is economically or legally mineable. Readers are also cautioned not to assume that all or any part of measured or indicated mineral resources will ever be converted into reserves.

All of the technical disclosure contained in this MD&A pursuant to NI 43-101 have been reviewed and approved by the Company's Director of Exploration, Allan (Wenlong) Gan, P.Geo, a Qualified Person as defined by NI 43-101.